



**HOME SECRETARY**  
2 Marsham Street, London SW1P 4DF  
[www.homeoffice.gov.uk](http://www.homeoffice.gov.uk)

Mr Michael Giannasi,  
Chief Constable of Gwent Police

Mrs Cilla Davies,  
Chair of Gwent Police Authority

Dear Michael and Cilla

The Policing Green Paper *From the Neighbourhood to the National: Policing our Communities Together* and its response set out a radical programme of police reform that reflected what I had heard from the public, the police service and their partners about what was needed to set the future direction of policing in England and Wales. The Green Paper describes the new deal between the strategic centre, police and public. It puts improving public confidence at its heart by giving the police more freedom and power and the public more say and action on crime in their neighbourhoods.

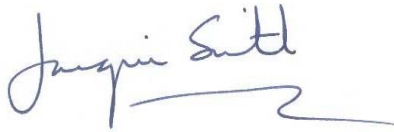
As you know, I have moved away from centralised performance management and will set only one top down numerical target for police forces from the national level - to improve public confidence that the crime and anti-social behaviour issues that matter locally are being dealt with by the police and their partners.

The target deliberately promotes partnership working between the police and local authorities. Local problems require local partnership solutions and for the target to be achieved it is critical that police and local authorities work closely together.

This letter is accompanied by a force/authority specific letter from Vic Hogg, Acting Director General of Crime Reduction and Community Safety in the Home Office, that explains the approach to target setting, outlines how we will be monitoring progress against them, and includes your force area's indicative target and next steps.

These targets are challenging, but I believe that force level targets must be sufficiently ambitious to match the commitment that the police service has shown to this agenda. I have been impressed with the achievements so far on rolling out neighbourhood policing, implementing the Policing Pledge and making information available to the public about crime maps and the contact details of their neighbourhood policing teams. This new single target will be the next phase and deliver our joint ambition of a police service that works for and with its community.

I look forward to supporting you in this important work.

A handwritten signature in blue ink that reads "Jacqui Smith". The signature is written in a cursive style with a long horizontal flourish at the end.

**JACQUI SMITH**

Cc: Home Office Regional Deputy Directors in Government Offices, Home Office Crime Team in Wales, LCJB Chairs